# Our work

2022-23

Since taking up the role of CEO

felt that it is both a privilege and

a great responsibility to lead this

is a national treasure, but it faces

some considerable challenges. In

this overview of our work, you will

see how Universities UK has worked

to support our member institutions

through our policy and advocacy

work, and our ability to convene

universities to address common

problems. You will also see how

behind a small number of long-

term goals, reflecting the many

those who lead our universities,

as well as the much wider group

of people who care about their

The strategy we will publish this

Autumn is the product of many

of these conversations and will

set out how Universities UK will

work to create the conditions our

priority is the long-term financial

sustainability of higher education

of the UK. Work towards this goal

and research across all four nations

will be underpinned by a sustained

universities need to thrive. Our clear

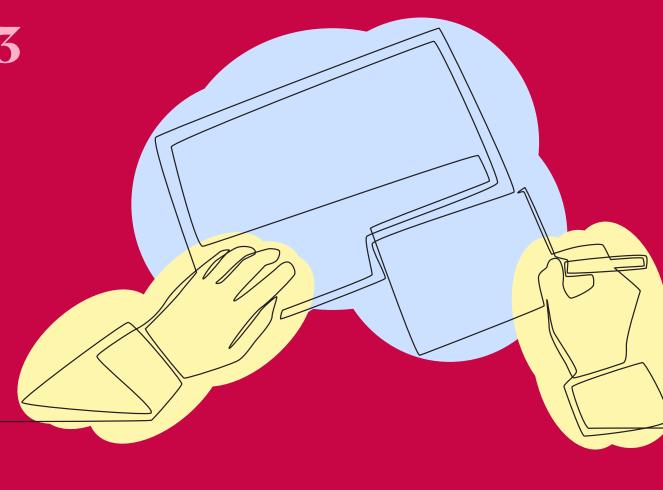
future success.

discussions that we have had with

we have begun to focus our work

organisation. Our university system

last September, I have increasingly



Introduction from the Chief Executive

and discoveries.

and their contribution to society. But

these are not ends in themselves.

Universities serve society in many

ways, and through our ability to

convene university leaders and

influence policy, we will make a

This overview of our work sets

shape that work in the last year.

To give some examples, we have

convened a national conversation

on the future funding of teaching

and research, while building the

started to revamp our approach

the need for action. We have

to communications. We have

shaped policy on international

restrictions to the Graduate

student visas, seeing off proposed

Route. We have pushed forward

regulation in England, building

proposals for the improvement of

the case for change and securing

modest but meaningful progress.

We have influenced key pieces of

legislation such as the Freedom of

Speech Bill, to reduce the potential

adverse consequences. Our work to

evidence base which will illustrate

out how we have started to

stronger contribution to national

growth, individual opportunity and

the search for solutions, innovations

## Our

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current valuation, working towards

securing agreement with the unions

stability in the scheme. And at the

political level, we have built upon

our reputation as a constructive

simultaneously broadening and

deepening our political relationships

partner of Government while

with the Labour front bench.

None of this would be possible

without the active engagement of

our member institutions. I want to

thank you for your support, advice

development and communications

and contributions to our policy

more than the teams in London,

Edinburgh and Cardiff - it is all of

I would like to take this opportunity

to thank our outgoing President,

service over the last two years. His

has been hugely appreciated, as is

his particular contribution to the

field of mental health. His recent

forward to working with Professor

Dame Sally Mapstone who takes up

the Presidency from 1 August 2023.

Knighthood was well deserved. I look

Professor Sir Steve West for his

calm and thoughtful leadership

efforts. Universities UK is far

us working together.

on a route map to longer term

- **UK-Ukraine Twinning**
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## effort to improve understanding represent USS employers has seen Vivienne Stern MBE and appreciation of our universities us pick a careful path towards the **Chief Executive** UNIVERSITY

## Securing a sustainable future for our universities

Highlights from the year

### Launch of the national conversation

Working with governments, political parties, consumer groups, employers, staff, students and the wider public the conversation is aiming to identify possible long-term approaches to the funding that universities receive for their teaching and research.

on the future of university funding.

Lifelong learning UUK continues to be closely involved

## in the policy development of the

Lifelong Loan Entitlement in England representing the interests of our members. The consultation response saw the government commit to the removal of all remaining ELQ restrictions, and to introduce maintenance support for in-person modular study.



#### development of the Research Culture and Practice Forum [June 2023].

Published Higher Education Research and Innovation in Facts and Figures and webpage on the contributions of university research and innovation. Established a new Pro Vice Chancellor for Research and Innovation Network to help develop UUK positions on R&I policy. Engaged in reviews and strategies on the RD&I organisational landscape,

bureaucracy and people and culture.

Security



#### resources on how universities are managing risk in internationalisation.

Facilitated peer learning at domestic and international level on securityrelated issues. Engaged extensively with government departments and arms length bodies

to support engagement with the sector and associated guidance.

#### which explores ways in which universities can contribute to economic growth. The report highlights the

Growth

## success of UEZ projects in Nottingham,

Raised awareness of the risks to

projects currently supported by

University research and innovation

European structural funds, resulting in

recognition of the issue by the Secretary

Liverpool, Hertfordshire, Bradford and Bristol. It demonstrates how wellplaced and crucial universities are to supporting economic growth which is a priority for the UK government. Engaged closely with the Labour party to influence developing thinking on Innovation policy, including submission to their review of startups, and hosting a roundtable with the Shadow Chief Secretary to the Treasury.

Published the report 'Our universities:

generating growth and opportunity'

of States for DSIT and DLUHC.

#### Free Speech and Regulation **Academic Freedom** Influenced the OfS to take a refined, and less bureaucratic, approach to Access Worked with MPs and Lords to influence and Participation Plans which should the contents and implementation of the

High-quality education and good regulation



reduce burden for many member institutions. Submitted written and gave oral evidence to the House of Lords Industry and Regulators Committee inquiry

into the Office for Students, setting out a constructive case for reform. OfS has already since committed to including regulatory burden in all future consultations, revised its approach to provider engagement, and established a task and finish group on retention of Hosted a Good Regulation Symposium, bringing together HE and non-HE egulators, sector leaders, student and academic experts to explore the performance of the OfS to date and

these discussions. **Supporting Student Success** 

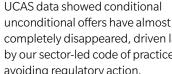
where we can learn from other sectors

establishing UUK as a leading voice in

tort remains as a legal backstop - only available to individuals after they have exhausted other routes and complaints schemes, rather than a first port of call.

Higher Education (Freedom of Speech)

Act, including reforms which ensure the



Admissions

#### completely disappeared, driven largely by our sector-led code of practice and avoiding regulatory action.



#### the activity commitments of the UK Standing Committee for Quality Assessment's (UKSQSA) statement of

Quality

We have worked with the QAA and

external examining, completing

GuildHE to publish principles around

intent on grade inflation, and took on the secretariat function of the UKSCQA. We have worked across the sector to demonstrate the sector's continued efforts and leadership in addressing the risks associated with grade inflation winning the confidence of students, employers and Government. 118 institutions published degree outcomes statements last year and across the sector there was a 4-point reduction in 'upper degrees' following pandemicrelated increases. We submitted responses to OfS consultations on condition B3, the Teaching Excellence Framework, and the metrics and measures used in the assessment of quality, to shape regulatory approaches in England and, through doing so, secured a revised timeline for the TEF amongst other

changes. Cost of living

Universities UK presented data and

and welcomed the government's

information on the impact of the cost of

living crisis for the student population

decision to increase hardship funding

#### Universities UK produced a Practice In partnership with PAPYRUS Note to help universities respond to Prevention of Young Suicide reported spiking incidents. The Note published recommendations calling outlines principles and considerations on universities to be more proactive for universities, along with 'immediate in preventing student suicides, in



#### actions' checklist to respond to an incident. We also published practical guidance on Tackling staff-student sexual misconduct.

**Tackling harassment** 

In April, we responded to OfS' consultation on a new approach to regulating harassment and sexual misconduct, stating that we did not see this as a suitable area for OfS regulation. **International students** 

Universities UK has responded robustly throughout the year to the speculation that the UK government may look to cut international student numbers, or remove the Graduate route visa. We have:

· Maintained cross-party support for

both the International Education

- levels of compliance with the immigration rules.
- **UK-Ukraine Twinning Initiative**

Following the invasion of Ukraine, the

UK higher education sector stepped

development of this has been the UK-

Ukraine University Twinning Initiative.

Developed in partnership between

Universities UK International (UUKi)

universities to support their Ukraine

counterparts both through short-term

and Cormack Consultancy Group

(CCG), this initiative enables UK

up to support their counterparts

in Ukraine. The most significant



#### trusted others when there are serious concerns about the safety or mental health of a student. Universities UK published a checklist

**Benefits of** 

Student mental health

particular how and when universities

should involve families, carers and

for universities to help them support students in the transition to, during, and upon returning from a placement.

international education

UUK International, with partners HEPI,

London Economics, published a report exploring the impact of international

students to the UK economy. The costs

education students to the UK report is

and benefits of international higher

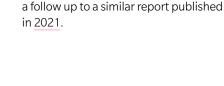
Kaplan International Pathways, and



#### for the higher education sector to shore up the support provided by member institutions to their students.

#### Strategy and Graduate route. • Worked with Public First to show the public are not in favour of cutting the number of international students.

· Secured concessions which allow postgraduate research students to still bring dependants. • Published guidance to support the sector to diversify their international recruitment while maintain high



Twinning projects include:

• the University of Glasgow fully fund

University of Kyiv-Mohyla Academy

100 students from the National

to study with them, empowering

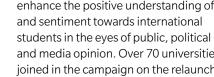
those students to continue their

the University of Liverpool provide

an extensive database of online

purpose-built platform for over

learning materials through a



#### students in the eyes of public, political and media opinion. Over 70 universities joined in the campaign on the relaunch day, reaching over 7 million people.

#WeAreInternational

Relaunch of the #WeAreInternational

the UK celebrating the social, cultural

and civic contributions internationals

students make, telling their individual

stories raising awareness of these

individual stories and to further

campaign, with universities across

#### 100 academics at their twin, aid and longer-term strategic activity, Sumy State University, so they through institution-to-institution can continue to teach. collaboration. This work has been funded by the FCDO and UKRI/ • The University of Sheffield, twinned start to smile again. Research England.

education;

the initiative has been swift and positive, with almost 100 partnerships formalised between Ukrainian universities and universities in the UK in the past year. A key part of the purpose of UK universities is to transform lives and change the world for the better. The UK to Ukraine university twinning initiative is an incredibly impactful example of universities truly living this purpose. In September 2022, Universities UK International launched a campaign called, #TwinForHope. This was aimed at raising the profile of the twinning initiative and driving up the number of twinning partnerships. You can view a short feature film created for this

for study visits.

6699

continue my studies at this time - I'll be able to use this experience back at Sumy State University and my future professional activity. Kateryna Zhuk, Medical Student at Sumy State University, speaking about the University of Liverpool welcoming her for a summer school placement as part of their twinning partnership with Sumy State I'm delighted that through the twinning programme, Ukrainian universities are

global research and innovation challenges. George Freeman, UK Science Minister

able to collaborate with UK universities

to develop strong partnerships that will

benefit both nations, while addressing

#### with Igor Sikorsky Kyiv Polytechnic Professor Tetyana Kaganovska, Institute (KPI), who highlighted the President Zelensky's office have practical assistance their provided, welcomed the scheme, and support for including rebuilding air raid

and lamps.

campaign, with voices from both sides of twinning partnerships, at

www.universitiesuk.ac.uk/twinforhope

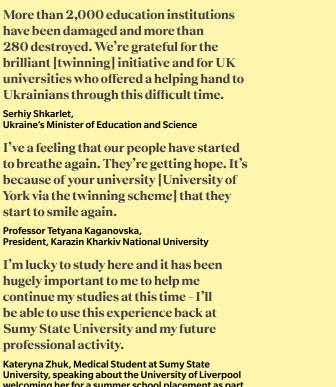
shelters. • The University of the West of

Scotland, who sent students from

the Ukrainian State University of

Railway Transport power banks

• Swansea University, who have brought Ukrainian students over from their twin, Petro Mohyla Black Sea National University (PMBSNU),



### **Initiative Financial** review

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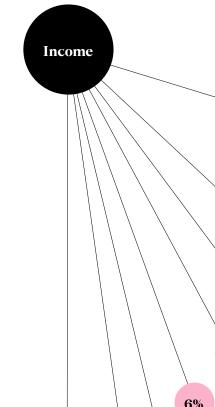
**Financial** review

from the

year

### 56% Ireland

Financial review



Membership subscriptions: England and Northern Membership subscriptions: Scotland

**Expenditure** 14% support and Communications. **22%** campaign and political affairs 17% Pensions reform 13%

#### Policy, research and analysis Our services to Membership members subscriptions: Wales International engagement

and programmes Pensions levy CEO office, member services and support Events and conference surplus Grant, contract, restricted fund management Woburn House rent, rates, building costs Accounting and investment income 16% Staff welfare, recruitment, learning and development Covenanted income (WHCC and Rebates: Scotland and Wales CVCP) **Political activity Member communications** Member networking opportunities

## Our services to members

**Our Political Affairs** team secured: **26** 

and shadow ministers

meetings with UK government

**7**1 positive public references to UUK's work from

parliamentarians and government

oral and written

questions in

parliament

### 40 monthly CEO/VC calls 61

email briefings

including CEO news

**80%** 

2022 member survey **97%** 

of members feel engaged or

very engaged with UUK's work

of members felt UUK provides value for money • We ran our new Vice-Chancellor and Mid-term Vice-Chancellor programmes in the year Continued to match mentors

and mentees on request Ran 4 member meetings, including

the September annual conference. **Comms Hub** 

2023 valuation, and includes sector-wide engagement and support for USS Employers.

Our new comms hub was launched which will

be a resource for comms and political affairs messaging and sharing case studies of work across the sector. **USS Pensions** 

Continued work as the employer representative body for USS, which involves work on the

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