

Board Advisory Committee (BAC)

Terms of Reference from 1 January 2024

The Board Advisory Committee (BAC) meets four times a year (January, March, June, and October).

The role of the BAC is to advise the UUK Board, unless the Board specifically delegates a decision to the BAC. This includes making recommendations to the Board. The BAC can also advise and act on behalf of the Board, in between Board meetings, where an issue is time critical and where a Board decision is not required.

The advice that the BAC offers to the Board primarily covers the following: political and external context; policy and regulatory developments; positioning of UUK in public policy discussions and the media; stakeholder relationships; funding opportunities and initiatives; reputational issues; UUK campaigns; and early advice on new programmes of work and projects that align with UUK's Strategic Plan.

The BAC also advises on the development of the agenda for each Board meeting.

The membership of the BAC comprises: the President; the three Vice-Presidents (England and Northern Ireland, Scotland, and Wales); and the Treasurer.

Members serve for two years, renewable once (commensurate with their terms of office), except the President who serves for one two- year term (commensurate with the term of office).

Members of the UUK Senior Leadership Team (SLT) attend the BAC to ensure effective dialogue between the BAC and the SLT.

The SLT comprises: the Chief Executive; Director of Strategy, Insight and Member Engagement; Director of Communications; Director of Universities UK International; Director of Operations; Director of Policy; Director of Universities Scotland; and Director of Universities Wales.