

## UUK Board Advisory Committee (BAC) ToR and Membership

### Terms of reference

The Board Advisory Committee (BAC) meets four times a year (January, March, June, and October).

The role of the BAC is to advise the UUK Board, unless the Board specifically delegates a decision to the BAC. This includes making recommendations to the Board. The BAC can also advise and act on behalf of the Board, in between Board meetings, where an issue is time critical and where a Board decision is not required.

The advice that the BAC offers to the Board primarily covers the following: political and external context; policy and regulatory developments; positioning of UUK in public policy discussions and the media; stakeholder relationships; funding opportunities and initiatives; reputational issues; UUK campaigns; and early advice on new programmes of work and projects that align with UUK's Strategic Plan.

The BAC also advises on the development of the agenda for each Board meeting.

The membership of the BAC comprises: the President; the three Vice-Presidents (England and Northern Ireland, Scotland, and Wales); and the Treasurer.

Members serve for two years, renewable once (commensurate with their terms of office), except the President who serves for one two- year term (commensurate with the term of office).

Members of the UUK Senior Leadership Team (SLT) attend the BAC to ensure effective dialogue between the BAC and the SLT.

The SLT comprises: the Chief executive; Chief of Staff/Adviser to the CEO; Director of Communications and External Relations; Director of Universities UK International; Director of

Member Services; Director of Operations; Director of Policy; Director of Universities Scotland; and Director of Universities Wales.

The current membership of the Board Advisory Committee is as follows:

### Current membership

President (Chair)	Professor Dame Sally Mapstone DBE	Principal and Vice-Chancellor, University of St Andrews	To 31 July 2025
Vice-President (England & Northern Ireland)	Professor Quintin McKellar CBE	Vice-Chancellor, University of Hertfordshire	To 31 July 2024
Vice-President (Scotland)	Professor Iain Gillespie	Principal and Vice-Chancellor, University of Dundee and Convener Universities Scotland	To 31 July 2025
Vice-President (Wales)	Professor Elizabeth Treasure*	Vice-Chancellor, Aberystwyth University and Chair Universities Wales	To 31 July 2025
Treasurer	Professor Nic Beech	Vice-Chancellor, Middlesex University	To 31 July 2025

\*Standing down at the end of 2023

### August 2023